

DD - 13.6

DD/S&T-4758-69

MEMORANDUM FOR: Director of Special Activities
Director of Research and Development
Director of ELINT
Director of Scientific Intelligence
Director of Computer Services
Director of Foreign Missile and Space
Analysis Center
Director of Special Projects

SUBJECT: Quarterly Review/Forecast - Third
Quarter, FY 1970

1. Quarterly Reviews of the Office Status of Funds
and forecasts of Third Quarter FY 1970 contract actions
are tentatively scheduled as follows:

OCS	15 January 1970	1030 - 1115
OSI	15 January 1970	1115 - 1145
OSP	16 January 1970	1430 - 1530
OEL	16 January 1970	1530 - 1630
FMSAC	19 January 1970	1430 - 1500
OSA	19 January 1970	1500 - 1545
ORD	20 January 1970	1500 - 1700

DD/S&T
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2. Reviews will be held in the DD/S&T Management
Information Center, Room 6E6103.

3. We request that presentations be held to the
scheduled duration by emphasizing projects and major
activities. Individual contracts should be discussed only
if they have special interest such as cost, priority, risk,
follow-on implications or significant problems.

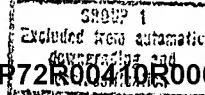
4. The deadline for CIS input is 30 December 1969.

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OSD REVIEW COMPLETED

Comptroller
Directorate of
Science and Technology

DD/S&T
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SUBJECT: Quarterly Review/Forecast - Third Quarter, FY 1970

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O/DD/S&T/Compt/P&P Br [redacted] (10 Dec 69)

OFFICE OF THE DIRECTOR

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11 December 1969

MEMORANDUM FOR: DD/S&T

1. Please draft for my signature a reply to Secretary Packard, saying that we intend to have this U-2 subject before 303 as a matter of policy in the near future: Meanwhile, could we hold in abeyance the conversations with Dr. McLucas until that has occurred.
2. Please let me have this reply promptly.

JK
Richard Helms
Director

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cc: DDCI
Ex. Dir.
D/DCI/NIPE

TOP SECRET



ILLEGIB

THE DEPUTY SECRETARY OF DEFENSE
WASHINGTON, D. C. 20301

adm - 13,6

9 December 1969

Honorable Richard M. Helms
Director
Central Intelligence Agency
Washington, D. C. 20505

Dear Dick,

You and I have discussed the question of consolidation of the CIA and SAC U-2 Fleet. I have today asked John McLucas to prepare for me a plan that consolidates the U-2s in the Strategic Air Command with a view toward using this plan as a basis for further discussion between you and me.

I have asked that this plan be prepared by 15 February 1970. Certainly the value of this planning effort will be enhanced by contributions from your office, and I would invite you to participate in any way you feel appropriate. I shall provide a copy of this letter to John McLucas and suggest that you contact him with regard to working out arrangements.

Sincerely,

David Packard

cc: Dr. McLucas

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DATE: 22 Dec



Office of the DD/S&T

TO: Carl

adm-13,6

SUBJECT:

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REMARKS:

F. S. I.

This is the exchange
of letters between Helms
and Packard regarding
a community review of
collection systems which
may overlap NRP Sigint
System coverage.

I understand Cushing
and Gross are meeting with
Froehlke tomorrow.

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5 DEC 1968

The Honorable David Packard
 Deputy Secretary of Defense
 Room 310 921
 The Pentagon

Dear Dave:

You will remember that at the last meeting of the Executive Committee of the NRP I mentioned the desirability of a review of the various activities conducted outside of the NRP which provide SIGINT coverage (or otherwise collect technical data) of targets which are also covered by systems in the NRP. The purpose of such a review would be to try to establish the optimum "mix" of collection facilities which we can reasonably afford for the purpose of acquiring information about weapons development and other important subjects in the Soviet Union and China. In determining this mix we should examine and compare the capabilities of land-based and air-and sea-borne as well as space systems.

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My thought in proposing such a review is similar to the suggestion in Lee DuBridge's letter to you of October 22, 1968, in which he speaks of the necessity of examining possibilities for reductions in non-NRP programs in order to provide funds to maintain priority projects of the NRP at an appropriate level. The problem, of course, is to identify those projects which are particularly effective (or potentially effective) against priority targets; those projects which are complementary to each other; those which show evidence of redundancy; those which are only marginally effective against priority targets and those which are effective, but only, or primarily, against targets of lesser importance.

In determining which systems to continue and which to reduce or eliminate, it is important to recognize the need for an adequate diagnostic effort before a final decision is made. This

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includes not only a fair test of a system's technical capabilities but also an adequate appraisal of the value of the data which is acquired once the system has achieved an operational capability.

Conversely, we must of course be prepared to act promptly and decisively once a fair test of system capability or a reasonable diagnostic effort has been completed.

Current pressures to reduce the budget have increased my concern with the over-all cost of national intelligence activities. It seems to me more important than ever to reduce expenditures in non-priority areas and for systems and activities the productivity of which cannot be clearly established in order to ensure the availability of funds for those facilities which we clearly need. Conversely, however, we must be sure that our intelligence capabilities are not impaired.

In this connection I understand that Bob Froehlke has recommended reductions and deferrals in Defense Department intelligence programs aggregating something in excess of [redacted]. So far as I am able to ascertain, these proposed cuts will not degrade the intelligence effort and I believe that further reductions are possible.

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With a view to exploring possibilities for additional economies while doing all we can to make sure that we avoid reductions which would have an adverse effect on the capabilities which we really need, I suggest that Bob Froehlke and John Gross jointly review our existing programs for such action along the lines which I have outlined above as may seem appropriate to them. I believe that it would be helpful for the National Intelligence Resources Board to examine any proposal resulting from such action which involves a significant change in the level or allocation of resources from the point of view of its effect on our over-all intelligence capabilities.

Sincerely,

/s/ Richard Helms

NIPE:JAB:DM(3 Dec 69)

Richard Helms

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#1 and #2 - Addressee

#3 - DCI

#4 - DDCI

#5 - ER

#6 - NIPE/subject

#7 - NIPE/

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SM, F#32

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THE DEPUTY SECRETARY OF DEFENSE
WASHINGTON, D. C. 20301

DoD 5400.10-1

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6 December 1969

Honorable Richard M. Helms
Director
Central Intelligence Agency
Washington, D. C. 20505

Dear Dick,

I appreciate your note of December 5 concerning a review of SIGINT coverage. Your suggestions match my thoughts on this matter, and I will ask Bob Froehlke to move ahead.

Sincerely,

David Packard

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